

Ground Rules for Discussion

What is It	What Does It Mean	What Does it Look Like
Listen to understand	Hearing not only the words but the meaning that fellow discussion participants intend to convey	One person speaking at a time Restating the positions of others in a way he or she agrees with Letting people complete their thoughts instead of jumping in when they pause
Respect the views of others	Recognizing the legitimacy of another person's view point, even if you may not agree with it	Taking the needs of others into account when offering positions and solutions Acknowledging the validity of different perspectives, even when disagreeing
Suspend judgment	Becoming aware of how our assumptions influence our judgments of other people and of other ideas and being open to new ideas	Making our thinking and our reasons explicit when stating our positions Inquiring into the reasons behind a perspectives rather than judging it Remaining open to new ideas rather than stonewalling on specific positions
Speak for yourself in service of the group	Speak from your own experience in a way that honors your unique perspective while still advancing the overall purpose of the group	Using your fair share of air time (i.e. avoid both dominating and withdrawing) Speaking from your own experience, even when representing others in a process Do not be afraid to challenge the prevailing thinking of the group

Informed by William Isaacs "Dialogue and Collective Leadership Field Guide"

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